

RRM DESIGN GROUP

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RRM DESIGN GROUP

Firm Profile



Our mission. Our passion. Creating Environments People Enjoy.®

From new communities and revitalized urban areas to parks, trails and open space; civic and public safety to our own offices, our designs and our culture embody sustainability, collaboration, innovation and execution. Our expert team of architects, landscape architects, planners, engineers, surveyors and support specialists are passionate about implementing your visions. With locations throughout the state, we build strong relationships among people, places, resources and public agencies, Creating Environments People Enjoy® since 1974.



San Luis Obispo

3765 South Higuera Street, Suite 102
San Luis Obispo, CA 93401
P: (805) 543-1794 | F: (805) 543-4609

Santa Barbara

10 East Figueroa Street, Suite 1
Santa Barbara, CA 93101
P: (805) 963-8283 | F: (805) 963-8184

San Juan Capistrano

32332 Camino Capistrano, Suite 205
San Juan Capistrano, CA 92675

P: (949) 361-7950 | F: (949) 361-7955

Field Offices

San Diego, Palm Desert, El Segundo,
Fresno

Website

www.rrmdesign.com

Firm Size

Total staff of 95



Personnel by Discipline

15 CA Licensed Architects
5 CA Licensed Civil Engineers
7 CA Licensed Landscape Architects
3 Certified Planners
4 Licensed Surveyors
19 LEED® Accredited Professionals
1 Congress for New Urbanism
Accredited Professional
19 Architecture Designers
5 Engineering Designers
16 Planning and Landscape
Architecture Designers
2 Survey Technicians
1 Construction Services Staff
20 Administrative Staff

Principals of the Firm

Debbie Lagomarcino Rudd, AICP, LEED AP
Detlev Peikert, AIA, LEED AP BD+C
Erik P. Justesen, ASLA, LEED AP
Jami Williams
Jeff Ferber, ASLA
Jerry Michael, PE, LS
John Wilbanks, AICP, CNU-A
Leonard Grant, AIA
Mike Sherrod, ASLA, LEED AP
Susan Whalen
Tim Walters
Victor Montgomery, AIA



Avila Beach Front Street Enhancement



Morro Bay Harborwalk



Cloisters Trail and Habitat Restoration, Morro Bay



Pismo Beach Promenade I



Pismo Beach Promenade IV



San Luis Bay Inn

BUILT PROJECTS ON THE CENTRAL COAST



Avila Beach First Street Mixed-Use Development



Courtyards at Avila



Avila Beach Front Street Mixed-Use



Avila Oaks Multifamily Housing



Shell Beach Custom Residential



The Cloisters Residential Development

ARCHITECTURE ON THE CENTRAL COAST

rrmdesigngroup 
creating environments people enjoy®



San Buenaventura State Beach Facilities



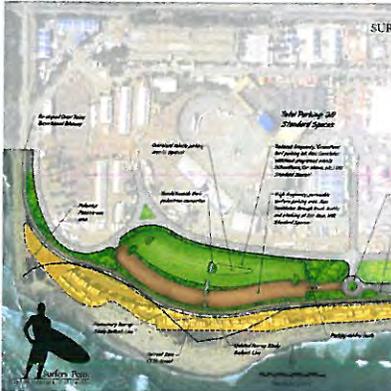
Ventura Harbor Village



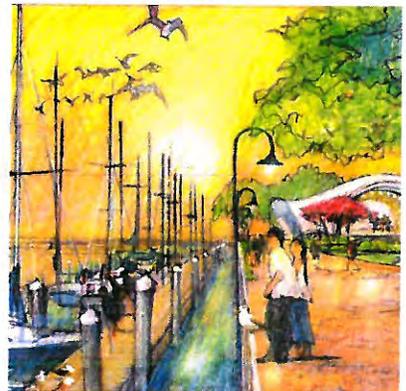
Pismo Beach Promenade



Cloisters Master Plan, Morro Bay, CA



Surfer's Point, Ventura, CA



Burton Chase Park, Alhambra, CA



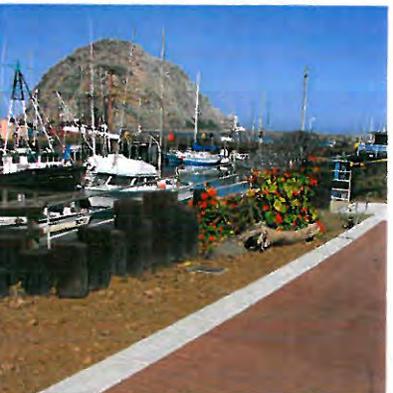
Fort Bragg Georgia-Pacific Specific Plan



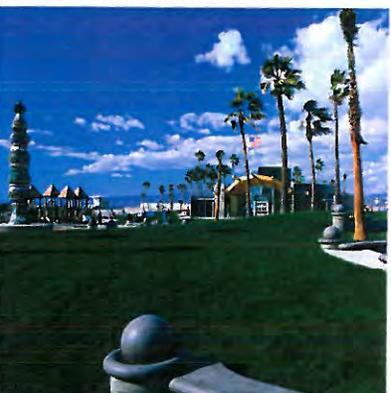
Venice Beach Skate Park



Port San Luis Master Plan



Morro Bay Harborwalk

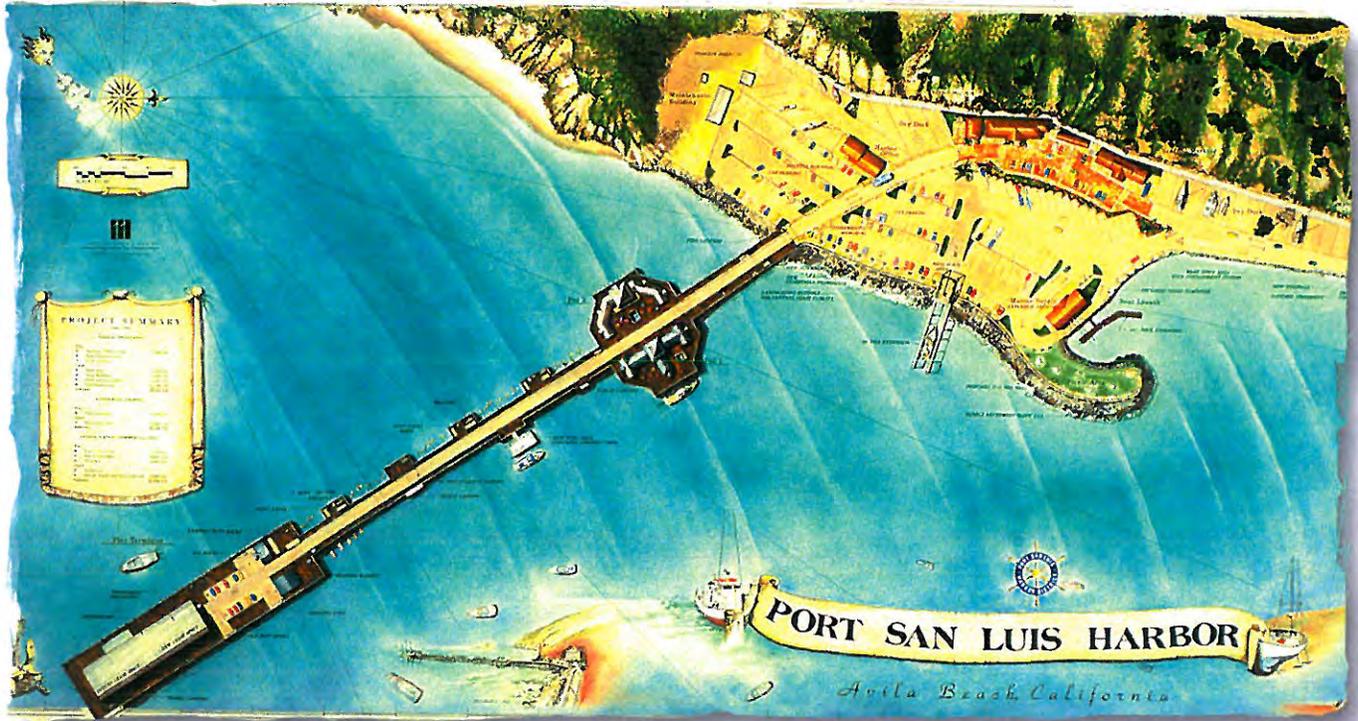


Venice Beach Oceanfront Walk



Avila Beach Front Street Enhancement

ADDITIONAL COASTAL EXPERIENCE

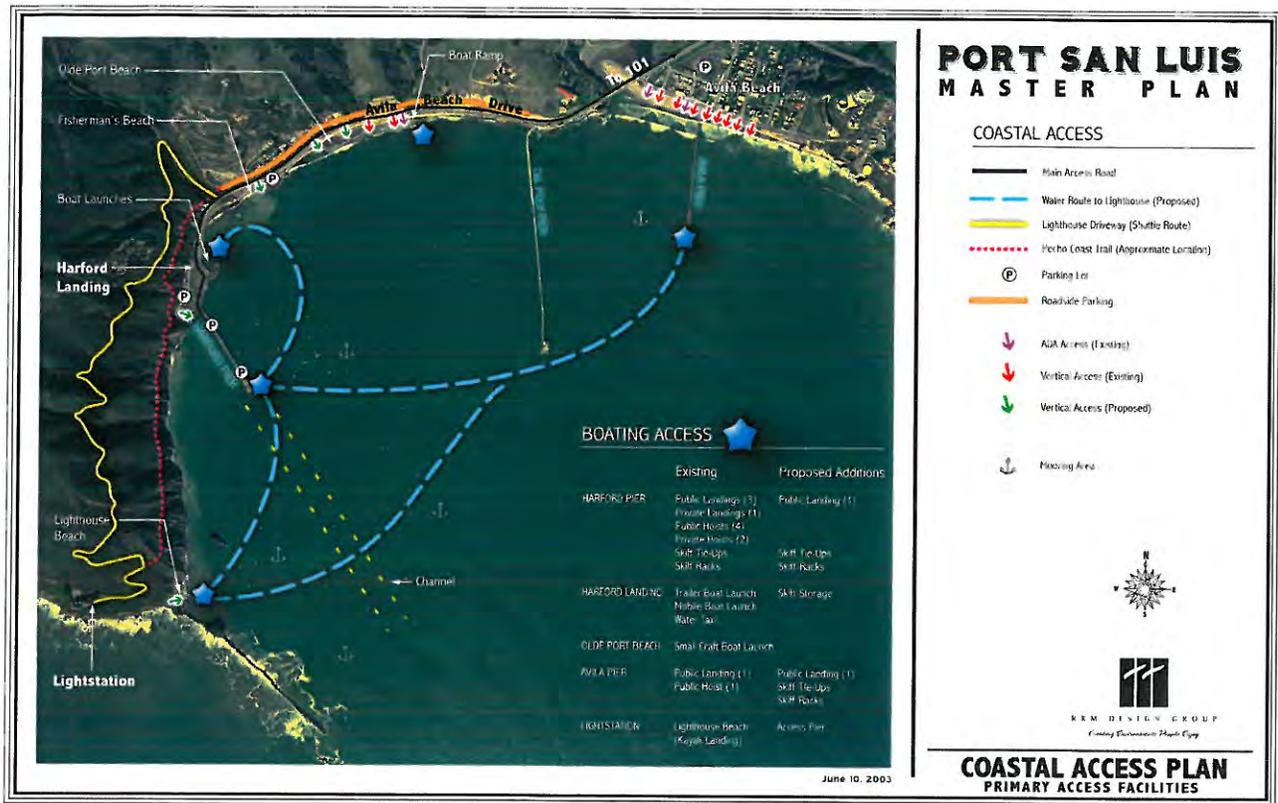


HARFORD PIER MASTER PLAN

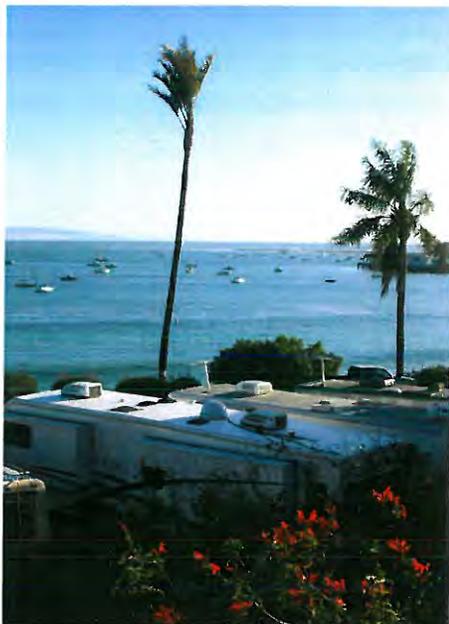
Avila Beach, CA



Using extensive public outreach, RRM Design Group developed a facilities needs assessment, a focused user survey, a schematic design, and a pier and landing area plan to satisfy state and county mandates requiring the Harbor District to evaluate its resources and adequate services for the heavily used commercial fishing pier at the terminus of Avila Beach. The design includes parking, dry docks, an icehouse, a harbor office, mobile hoist/haul-out facilities, fuel dock areas, and vehicle circulation improvements. RRM also assisted the Harbor Commission in obtaining grants, project approvals, and construction administration of various project elements.



PORT SAN LUIS MASTER PLAN AND LCP AMENDMENT Avila Beach, CA



With a series of Coastal Conservancy grants, RRM Design Group prepared the Port Master Plan for the Port San Luis Harbor District. RRM provided a facilities needs assessment, a focused user survey, public workshops, a coastal access and implementation plan as a new policy chapter inserted into the Local Coastal Plan, and schematic design with an evaluation of existing resources and services on Harford Pier. RRM also devised the Pier and Landing Area Plan, satisfying State and County mandates that require the Harbor District to evaluate its resources and demonstrate adequate services and parking availability for high-priority coastal dependent uses.

The final phase of the project included shepherding the CEQA draft document through the environmental review and adoption by the Harbor Commission, and processing the Local Coastal Program Amendment. The amendment request included incorporating the Harbor Master Plan into the Coastal San Luis Bay Planning Area and a land use category amendment for the Cal Poly Pier from industrial to public facilities. The plan was approved by the Coastal Commission in November 2006.

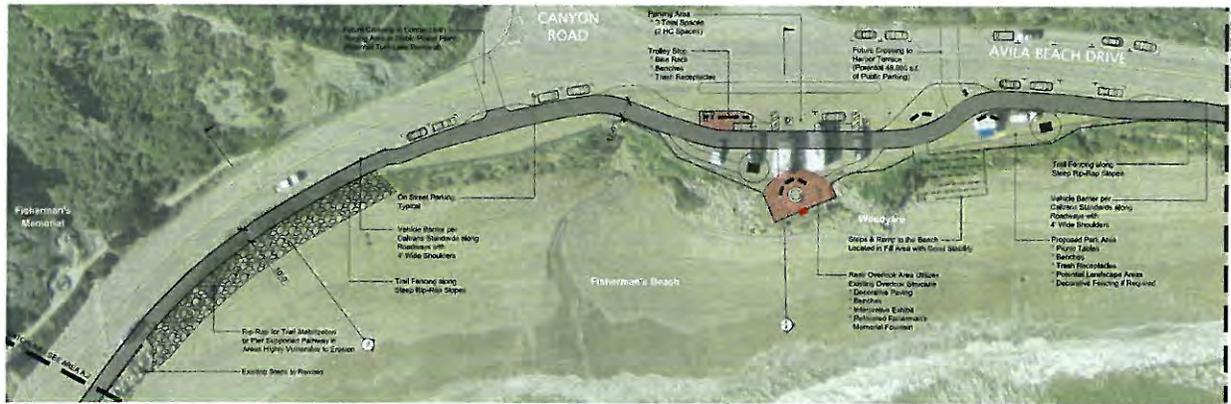


PORT SAN LUIS COASTAL GATEWAY

San Luis Obispo, CA



The Port San Luis Harbor District commissioned RRM Design Group to design a new coastal gateway building, public plaza and interpretive exhibits to provide services for year-round recreational boating, water sports, commercial fishing and RV camping. The 2,470 sf two-story building has public restrooms, showers and a laundry facility on the first floor. The second floor has a large multi-purpose room and kitchenette which is used by the Harbor Commission as a meeting space. The multi-purpose room has a high, exposed wood beam ceiling with tongue and groove framing. Large picture windows were strategically located to capture the magnificent 180-degree view of the harbor, Harford Pier and Avila Beach. A wraparound balcony also makes this second floor space a desirable rental for wedding receptions and special events. The public plaza area immediately adjacent to the coastal gateway building was designed to incorporate curvilinear masonry site and seat walls. Port San Luis is a natural harbor and has been a working wharf since 1873. To honor its history, interpretive signage and exhibits were designed for the plaza that illustrate the rich history of the harbor, commercial fishing and the Chumash Indians.



AREA B.1



AREA B.2

AVILA TO HARFORD PIER PATH

Avila Beach, CA

RRM Design Group was hired by the County of San Luis Obispo to prepare a feasibility analysis for the development of a Class I multi-use pathway system with viewing and seating areas. The path will connect the popular seaside community of Avila Beach to the Port San Luis Harbor and the Pier. Countywide, cyclists, walkers and joggers will gain immeasurable benefits and enjoyment with the implementation of Avila to Harford Pier Path, as well as provide a safe alternative to pedestrians seeking an alternative mode of transportation in this busy corridor. This new multi-use trail will add a vital link to the California Coastal Trail.



AVILA LIGHTHOUSE ROAD IMPROVEMENTS

Avila Beach, CA



Working closely with the Port San Luis Harbor District, RRM Design Group developed several alternatives for providing vehicle access to the historic Port San Luis Lighthouse. This important access provides fire service to the lighthouse while allowing docent-led vehicle tours and upgrades to the Pecho Coastal trail for docent-led hiking. The RRM design team facilitated approval of the preferred alternative with the Coastal Commission, the County of San Luis Obispo, PG&E and many stakeholder groups. The design provided a new 2.5-mile narrow hillside paved access road, provided new and upgraded drainage conveyances and was engineered in such a way as to protect the existing sensitive habitat and trees while providing a safe and scenic corridor. The work program included rehabilitation of approximately 1.5 miles of existing pavement that was broken up and potholed. Due to the narrow and difficult site conditions, a pavement grinder was brought in and the old pavement was reclaimed through a grinding and mixing in place and reused as subgrade material. The new pavement was then placed directly over the top of the reused material.



"Thank you for the superb work your RRM team is doing in Avila Beach...your project team has demonstrated that miracles can happen...the difficult tasks tackled have brought agencies, the public, and Unocal together in a timely manner to facilitate the rebirth of a town. It's an amazing feat deserving of special recognition. I knew your company would do a good job, but I never thought it would be so outstanding!"

-Jay Elder, Harbor Manager, Port San Luis Harbor District



AVILA BEACH FRONT STREET ENHANCEMENT PLAN Avila Beach, CA



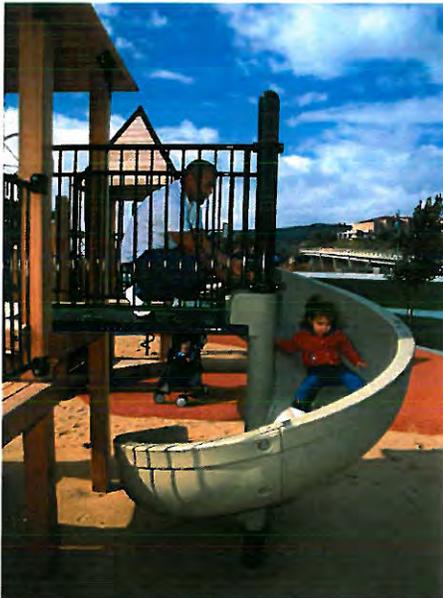
Through a community-driven process, RRM Design Group provided the coastal development plans (conceptual design through complete construction) for the rebuilding of downtown Avila Beach, a waterfront community that suffered from significant subsurface contamination. The town's remediation process required demolition; state, county and stakeholder consensus; and cost-effective scheduling. The plan included a plaza area, seawall, memorial overlook deck, neighborhood park, lifeguard/first aid station, amphitheater, public art, streetscape, beach access and public restrooms. The innovative design prioritizes accessibility, reflects the flowing contours of the beach and lapping tide, captures the town's eclectic charm and uses indigenous materials.

- *Honor Award, Consulting Engineers & Land Surveyors of California (CELSOC), State Level, 2002*
- *Outstanding Civil Engineering Project, Concrete Award, American Society of Civil Engineers (ASCE), San Luis Obispo Branch, 2000*
- *Project of the Year for Disaster/Emergency Repair: Projects more than \$10 million, American Society of Civil Engineers (ASCE), San Luis Obispo Branch, 2001*



AVILA BEACH PARK

Avila Beach, CA



RRM Design Group completed the design, approvals, permitting and construction documents for a small community park, urban plaza and beach facilities. The park includes a basketball court, restroom building, picnic areas, paths, and custom “shipwreck” playground, offering a place for children and parents to imagine, engage and create. The park also provides an interface between the beach and community green space. Moreover, the site furniture and other amenities reflect the beautiful seaside in their architectural vocabulary. The final project was presented to the Front Street Enhancement Committee, the County of San Luis Obispo, the Port San Luis Harbor District and the California Coastal Commission.



PACIFIC GAS & ELECTRIC PROJECTS

Diablo Canyon Power Plant, Avila Beach, CA

RRM Design Group has been under a Master Services Agreement (MSA) with PG&E since 2010, which includes a variety of projects, a selection of which are highlighted below. These projects represent a body of work and a relationship with PG&E that continues to grow and develop.

Security Training Facility

RRM Design Group designed the PG&E Security Training Facility, a security training classroom and training tower.

Utility District Offices and Customer Service Center

RRM Design Group designed this 18,000 sf PG&E Utility District Offices and Customer Service Center. These utility company district administrative offices contain a community meeting room, a customer service center, a demonstration kitchen/solar hot water area, and employee break facilities. RRM designed this two-story facility (with an elevator) to utilize solar hot water and to demonstrate solar equipment to customers.

Access Road Assessment

RRM was contracted to evaluate the access road into Diablo Canyon Power Plant. RRM prepared aerial base maps showing the mile markers and locations along the road that needed to have repairs performed. By the use of a GPS camera a system was devised to allow the team to quickly look at any site along the road in need of repair and pull up pictures of the conditions present. RRM categorized the repairs needed into a priority system to help determine what areas could be repaired in any one years funding cycle.

Site Master Plan

RRM was hired to prepare a Master Plan for the future of Diablo Canyon's campus. Through numerous team meetings and discussions a Master Plan was approved as a guideline for future building and parking replacement and movement.



SWEETWATER SUMMIT CAMPGROUND Bonita, CA



RRM Design Group was retained by the San Diego County Department of Parks and Recreation to provide design and engineering services for the 120-acre Sweetwater Regional Park Summit Campground. RRM's innovative design provides easy circulation for RV and park visitors by employing roundabouts and one-way roads, and implements a consistent Spanish Rancho architectural style throughout the park. RRM chose specific park sites, campgrounds, hiking trails, and support facilities to optimize beautiful views to the ocean, the endless inland mountain ranges, and the tranquil Sweetwater Regional Park Reservoir. The new park design and layout is sure to increase the number of visitors and also increase revenue for the County's park operations.



"RRM Design Group played a pivotal role in advancing innovative engineering techniques, managing a diverse stakeholder group, and provided visionary stewardship to ensure Surfer's Point Managed Shoreline Retreat would become a model for coastal management." -Rick Raives, Public Works Director, City of Ventura

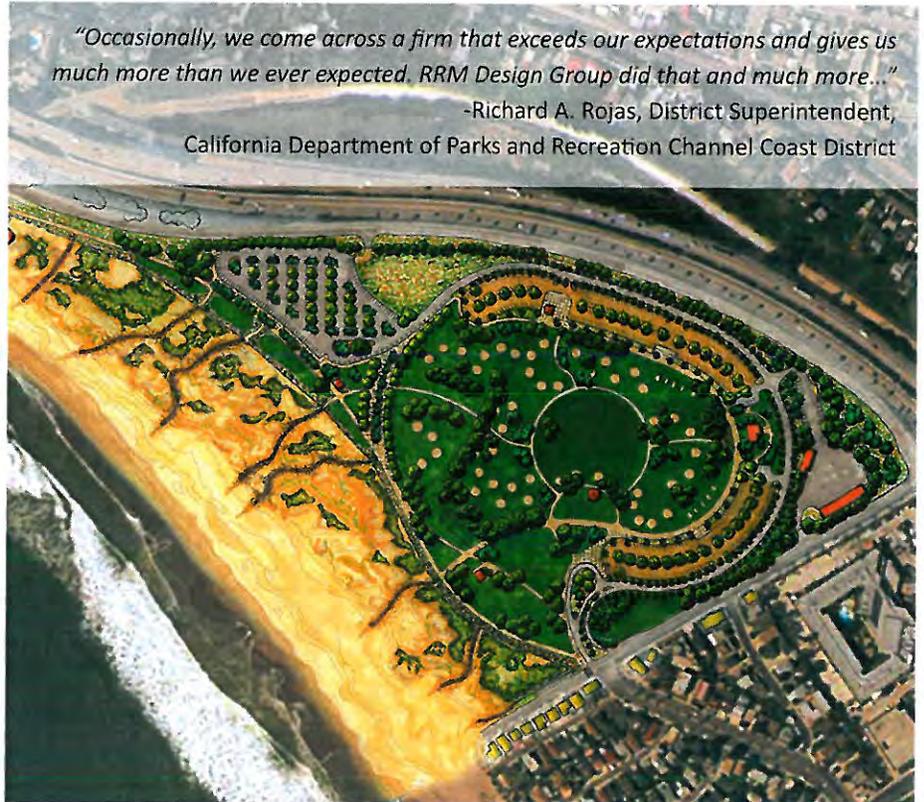


SURFER'S POINT MANAGED SHORELINE RETREAT Ventura, CA



Surfer's Point is the first project of its kind to be approved by the California Coastal Commission. RRM was hired by the City of Ventura to conceive, design and engineer this precedent-setting coastal retreat project. Striking a balance between restoration and recreational needs, the project maintained access to coastal recreation while improving aesthetic and environmental characteristics via restoration of the back beach with native materials, contour grading, dune restoration and stormwater pre-treatment. With the first phase completed, Surfer's Point has provided a restored beach with dunes, bike path along the shore, multi-functional parking lots that convert into festival event areas and functional access to the Ventura County Fairgrounds for community events.

- *Outstanding Bikeways & Trails Project Award, American Society of Civil Engineers (ASCE), Region 9, 2013*
- *Public Works Project of the Year, Disaster or Emergency Construction/Repair, Honorable Mention, Central Coast Chapter, APWA, 2012*
- *Outstanding Sustainability Project, ASCE, Los Angeles Section, 2012*
- *Outstanding Sustainability Project, ASCE, San Luis Obispo Branch, 2012*



SAN BUENAVENTURA STATE BEACH FACILITIES

Ventura, CA

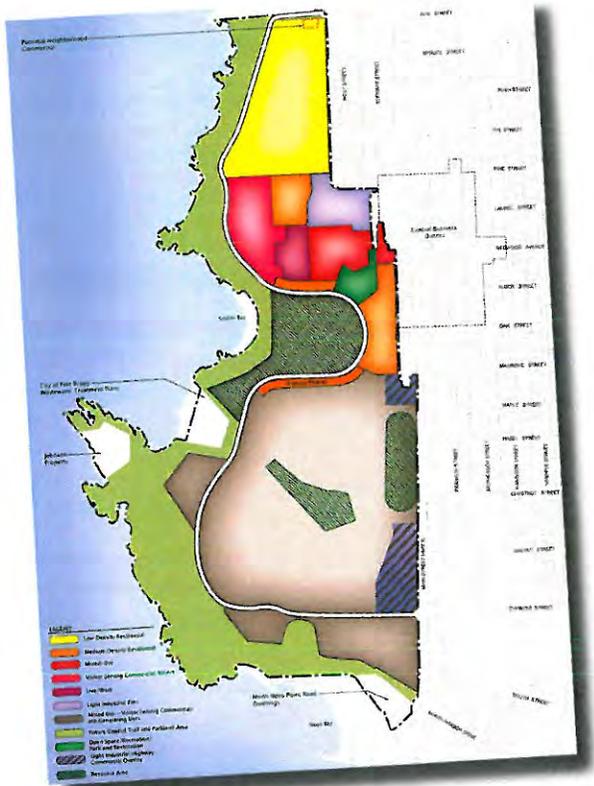


After engaging the Channel Coast District staff, the City of Ventura staff, and local residents in public workshops, RRM Design Group renovated the 40-year-old facilities at San Buenaventura State Beach for the California Department of Parks and Recreation. Funded by Assemblymember Hanna Beth Jackson, in her determination to address deferred maintenance and renovation of key facilities, the redesign included extraordinary improvements to the restroom and beach shower areas, the entrance, day-use areas, group picnic areas and on-site parking area. The project also advanced circulation (pedestrian, bicycle and vehicle) and preserved sensitive dune areas. RRM reviewed the existing safety measures and made necessary corrections to facilitate changing use patterns on the multi-use trail. RRM also improved the separation of pedestrian and wheeled traffic (bikes, bladders, etc.), improved the signage and safety markings, and realigned the Class I and Class II transition. The modified plan received overwhelming public support and Coastal Development Permit approval in record time.



FORT BRAGG MILL SITE RE-USE PLAN

Fort Bragg, CA



In 2000, Georgia Pacific Corporation, owners of a 460 acre Pacific coastline site in Fort Bragg (Mendocino County), retained RRM Design Group to assess reuse possibilities. At the time, the mill site was still operating, and the City of Fort Bragg wanted to change the zoning of the site to allow for more flexible uses other than purely its zoned industrial use. In light of the decline of the timber industry, RRM suggested that Georgia Pacific (to enhance the value of their holdings) favorably consider the City's offer to jointly develop a reuse strategy. As a result, the City and Georgia Pacific are now jointly developing a master plan and inviting developers to implement win-win strategies for both parties.

"You sure do wonderful work!" -Robin Baer, Ventura Port District



VENTURA HARBOR VILLAGE LANDSCAPE ARCHITECTURE Ventura, CA



The Ventura Port District hired RRM to develop a comprehensive landscape Master Plan for Harbor Village, the commercial zone within the Port. The intent of the design is to create a heightened sense of entry and a cohesive series of outdoor courtyards, paseos, and walkways to stimulate retail business throughout the five-acre village. Features of the plan include a new event lawn/amphitheater with stage and custom wind-calming structures, entry plaza with custom water feature, areas for public art, outdoor patios to increase tenant lease space, decorative paving, fisherman's memorial plaza, themed playground and wayfinding signage. RRM also prepared construction cost projections to help the District prioritize phases for implementation of the plan.



CRESCENT CITY BEACHFRONT PARK MASTER PLAN

Crescent City, CA



The City of Crescent City recently retained RRM to undertake a master planning process for its beachfront park that is nearing its built-out capacity. The overall objective of this process was to create a “there, there” at the park while ensuring compatibility of new and existing uses. Further, the Beachfront Park Master Plan needed to dovetail with the Front Street redesign project and incorporate connectivity between the park, Front Street, downtown and the harbor. Improvements include a town square, amphitheater, dog park, outdoor volleyball and basketball courts, soccer fields, landscaping and native plant garden.



SUSTAINABLE BUILDING PRACTICES

As architects, planners, landscape architects, civil engineers and surveyors at RRM Design Group, we take stewardship of the land very seriously. Beautiful design captures form and function, elevates the spirit, and energizes the user. But in today's world, design must do more. It must be sustainable: sensitive to our limited resources, capable of living and lasting. Our experts work behind the scenes to infuse environmental awareness and economic viability into every project we undertake. We pursue clients committed to responsible and sustainable development and endeavor to educate clients on the value of green design. Our experience ranges from completed LEED® certification for individual buildings to assisting clients with selecting environmentally responsible approaches to the design of their projects. RRM has 19 LEED Accredited Professionals on staff and more who are actively pursuing their accreditation through our in-house training and study programs. With experience providing LEED design and construction documentation services since 2001, we are well versed in processing projects through the USGBC's LEED online documentation process.



RRM has completed **15 LEED Certified projects.**

We continue to build upon this portfolio with 6 additional registered projects currently tracking certification.



Beyond LEED certification, RRM is a leader in the green industry. We...

- Organize seminars and workshops to educate our clients.
- Speak nationally at conferences to promote sustainable design practices.
- Assist our clients to develop sustainability strategies and design guidelines for individual projects and facility-wide policies that continue to have an impact beyond our participation in the design process.

We incorporate innovative technologies into all of our projects such as:

- Low Impact Development (LID)
- Green and vegetation roof systems
- Terraced organic farming (as an erosion control system)
- Stormwater clarifiers
- Bioswales
- Integrated Systems Design
- Leading-edge irrigation design

RRM is committed to integrating environmental responsibility into each of our projects, regardless of the desire to pursue third-party certification.



COMMUNITY OUTREACH

Getting citizens invested in a project's outcome

RRM Design Group is committed to engaging the public in community-based planning and design processes by listening to their desires through forums such as workshops, town halls and community meetings. RRM derails conflict early on by identifying the key stakeholders and then working to enlist their support. RRM is excellent at working out differences and accommodating opinions. Conflict delays can stop a project, but RRM will continue to resolve any conflicts and keep the project on track, while never taking leave of our client's point-of-view.

RRM listens and strives to understand the needs of a community. We educate, facilitate goal setting, explore visions and ideas, manage expectations, and translate community-based ideas into design concepts and implement the solutions. We collaborate to advance a project, working out neighborhood differences by respecting vesting interests. Finally, we thrive in challenging political climates and have a knack for finding fresh solutions and crafting consensus where few thought it possible before.

Techniques

- Design charrettes
- Fun and interactive workshops
- Multilingual outreach
- Key stakeholder interviews
- Team tour
- Steering committees
- Task force facilitation

Tools

- Camera survey
- Walking tours
- Project newsletters
- Project web page design
- Questionnaire/survey implementation
- Visual surveys

RRM DESIGN GROUP

Firm Profile



Planning Services

RRM's planning group has taken planning beyond theory and into the realm of successful project implementation. Our professionals utilize a thorough understanding of the multi-faceted processes necessary to foster sensitive and responsive planning. RRM's project experience ranges from small-scale land planning projects to the preparation of multiple-ownership specific plans and urban design projects. The depth of experience in our planning group staff promotes an exceptional effectiveness in creative project solutions, establishing consensus, client relationships and public representation, which is evidenced through our numerous implemented projects across the state.

Architecture Services

The RRM architectural design philosophy is a hands-on team approach in which we involve the client, users and community in creating the project. This team concept is built around strong single-source management in which one project manager leads the team and is responsible for guiding the project from initial ideas through construction. RRM's architectural projects have earned both local and national awards.

Landscape Architecture Services

The RRM landscape architecture team approaches each project as a creative and comprehensive design process. Our professionals work closely with architects, planners, civil engineers and environmental scientists to sensitively integrate the built environment with the natural environment. RRM's experience includes master planning, regional landscape planning, urban design, residential/commercial landscape design, park and recreation design, re-vegetation and habitat restoration, design and development guidelines, preparation of construction documents and construction observation.

Civil Engineering Services

The RRM civil engineering team is a key element in the successful completion of land development and building projects. Decades of involvement in the design of public and private improvements give us the ability to devise innovative and appropriate solutions to a range of challenges, large or small. RRM's design experience is all-inclusive from concept development to final construction documents and on a variety of residential, commercial and industrial projects.

Surveying Services

RRM's surveying team uses the most advanced field equipment available, including GPS receivers and Robotic Total Stations, making our surveys efficient, accurate and cost-effective. Our extensive experience in all aspects of surveying allows us to assess client needs early on and streamline the project. We provide GPS control surveys, ALTA land title surveys, subdivision mapping, topographic surveys, boundary surveys, construction staking and expert witness services.

RRM DESIGN GROUP

Mission

Forty years and thousands of projects under our belt and it all comes down to four words: "Creating environments people enjoy." Those thirty one letters define who we are and what we do. RRM Design Group is a team of skilled professionals and creative thinkers who plan, design, and implement projects with great sensitivity to political, social, and environmental issues. We are big idea designers with impeccable attention to detail and keen awareness of budgets and schedules. We create legacy projects for public and private interests whose needs vary widely but who share a common vision: desire for a high quality environment.

Experience

Coastal Development and Waterfront Design

RRM Design Group has a team of experts who are passionate about coastal development. We have an extensive portfolio of projects in the California coastal zone and in particular, the San Luis Bay area and Port San Luis. From planning, architecture, landscape architecture, civil engineering and surveying, our firm has been actively involved in developing environmentally sensitive coastal projects from Fort Bragg to San Diego. We specialize in waterfront development with an emphasis on visitor serving and coastal dependent uses. Our seasoned team is extremely knowledgeable with the challenges faced by coastal developments, from permit processing and view shed sensitivity to native vegetation and low impact site development strategies. We understand the hurdles that come with constructing and maintaining facilities in the harsh coastal environment. We strive to create unique, well-designed spaces and places that integrate site and building designs with the surrounding context to create projects that compliment the natural environment and existing uses.

Local Expertise

RRM Design Group has been providing planning, design, landscape architecture, architecture and engineering in San Luis Obispo County for over 30 years. We thoroughly understand the local network and development processes and have successfully completed numerous resort and visitor serving projects in the area. We have a long track record with the Avila Community, the Harbor District, the Avila Valley Advisory committee as well as the County agencies. Our local experience includes Avila Front Street Plaza, Avila Park, San Luis Bay Inn, Pismo Promenade, Morro Bay Harborwalk, Avila Commercial, Black Lake Resort, Harbor District Boatyard, Harbor District Gateway project, Port Master Plan, the Avila Lighthouse Road, Sea Side Gardens Inn, Cambria Pines Lodge, Grover Beach Hilton Garden Inn and the West Front Hotel to name a few.

Stormwater Best Management Practices

RRM Design Group expertly incorporates stormwater related best management practices in all site engineering plans. The recently adopted RWQCB requirements for runoff reduction and water quality treatment through low impact design features, such as bioswales, subsurface storage, and filtration components, are sized and engineered for each project on a case by case basis. RRM Design Group reviews and analyzes each site for incorporating designs utilizing the most treatment-effective and cost conscious products to meet RWQCB and agency Storm Water Control Plan requirements and objectives while still reaching project site design goals.

RESUME Leonard Grant, AIA



Principal, Architecture Group

Project Role

Architect

23 Years of Experience

Education

Bachelor of Architecture, California Polytechnic State University, San Luis Obispo, CA

Licenses

Architect, CA, C26973

Affiliations

- *American Institute of Architects, Central Coast Chapter, President and Board of Directors Member*
- *Cal Poly, AIAS, President*
- *American Institute of Architects, State Chapter, Board of Directors*
- *Habitat for Humanity, SLO Community Development Committee Chair, Board of Directors*
- *Economic Vitality Corporation Strategy Project, Building and Design Cluster Chair*
- *Urban Land Institute, Member*

Presentations

"A Practitioner's Opinion on Sustainability," Association of Energy Engineers, San Luis Obispo Chapter, July 2012

Leonard Grant, principal and architect with RRM, is passionate about designing exceptional places. Leonard is engaged in the community as seen through his executive leadership on many boards and organizations including the American Institute of Architects, Habitat for Humanity and the Arroyo Grande Community Hospital Foundation. The "learn by doing" philosophy and rigorous training he received at Cal Poly's College of Architecture were the foundation of his career. His travels in Europe, Africa, and America have inspired and influenced Leonard to create places that will be long lasting, valued by their community and great places to live, work and play for generations.

Relevant Project Experience

- Avila Beach First Street Mixed-Use, Avila Beach, CA
- Avila Beach Front Street Mixed-Use, Avila Beach, CA
- Avila Infill Development, Avila Beach, CA
- Avila Oaks Multifamily Housing, Avila Beach, CA
- Avila Ranch Development Plan, San Luis Obispo, CA
- Avila Schoolhouse Development Review, Avila Beach, CA
- Courtyards at Avila Beach, Avila Beach, CA
- Edward C. Little Water Recycling Facility Visitor Center Renovation, El Segundo, CA
- LADWP Harbor Generating Station PEMB Office and Maintenance Building - Tracking LEED-NC Silver, Wilmington, CA
- Newport Beach Lifeguard Headquarters Rehabilitation, Newport Beach, CA
- Oceanside Waterfront Restrooms, Oceanside, CA
- PG&E Kendall Road Campus - Tracking LEED-NC Gold, San Luis Obispo, CA
- Pismo Beach Downtown Core Vision, Goals and Strategic Plan, Pismo Beach, CA
- Pismo Boutique Cottage Hotel Feasibility Study, Pismo Beach, CA
- Pismo Pier Hotel Development, Pismo Beach, CA
- Pismo Preserve Entry Gate and Fencing, Pismo Beach, CA
- Pomeroy and Dolliver Mixed-Use Feasibility Study, Pismo Beach, CA
- Port San Luis Administrative Office Renovation Feasibility Study, Avila Beach, CA
- Port San Luis Restroom Replacement, Avila Beach, CA
- San Clemente Beach Restrooms, San Clemente, CA
- Seaside Villas Townhomes, Pismo Beach, CA
- Ventura Harbor Village Tenant Improvements, Ventura, CA

RESUMES

Pat Blote



Project Manager, Architecture Group

Project Role

Architect

37 Years of Experience

Education

Bachelor of Science, Architecture,
California Polytechnic State University,
San Luis Obispo, CA

Licenses

Architect, CA, C14553

A project manager at RRM Design Group with over 30 years of experience, Pat is skilled at tailoring projects to fit his clients' objectives. Pat is a licensed architect who specializes in complex commercial development, including site/master planning for mixed-use developments, retail centers, and office/R&D campuses. He assembles the design team and manages the process from schematic design through construction documentation, incorporating his clients' wishes into every design detail. Pat's thorough knowledge of building systems and efficient designs translates into attractive, functional and cost-efficient buildings.

Relevant Project Experience

- Avila Beach Front Street Enhancement Plan, Avila Beach, CA
- Avila Front Street Mixed-Use, Avila Beach, CA
- El Corazon Community Park Master Plan, Oceanside, CA
- Morro Bay Wastewater Treatment Plant Upgrade, Morro Bay, CA
- PG&E Kendall Road Campus - Tracking LEED-NC Gold, San Luis Obispo, CA
- PG&E Diablo Canyon Power Plant (DCPP) Site Master Plan, Avila Beach, CA
- PG&E Security Training Facility, Avila Beach, CA
- Pinnacles National Park West Side - LEED Platinum, Paicines, CA
- San Luis Bay Inn Resort Hotel, Avila Beach, CA
- Surfer's Point Managed Shoreline Retreat, Ventura, CA

Scott Martin, LEED AP



Senior Designer, Architecture Group

Project Role

Architect

12 Years of Experience

Education

Bachelor of Architecture, California
Polytechnic State University, San Luis
Obispo, CA

Licenses

Architect, CA, C32348

Scott is a talented architect with a keen ability to be simultaneously innovative and sensitive to clients' needs. His project focus and experience is wide ranging; from illustration, master planning, urban design, needs assessments, design review, to the production and construction of facilities. Scott's unique relationship with both public and private clients brings an understanding of the realities of development and the priorities of a community. He excels in working directly with owner and user groups to set project goals. Scott blends cohesive design solutions with his strong technical skills to bring the vision of a project to reality.

Relevant Project Experience

- Avila Front Street Mixed-Use, Avila Beach, CA
- Morro Bay Wastewater Treatment Plant Upgrade, Morro Bay, CA
- PG&E Diablo Canyon Power Plant Site Master Plan, Avila Beach, CA
- PG&E Kendall Road Campus - Tracking LEED-NC Gold, San Luis Obispo, CA
- Pinnacles National Park West Side - LEED Platinum, Paicines, CA
- Pismo Beach Downtown Core Vision, Goals and Strategic Plan, Pismo Beach, CA
- Pismo Beach Promenade IV, Pismo Beach, CA
- Port San Luis Local Coastal Program Amendment, Avila Beach, CA
- Surfer's Point Managed Shoreline Retreat, Ventura, CA
- Ventura Harbor Village, Ventura, CA

RESUME Debbie Lagomarcino Rudd, AICP, LEED AP



Principal, Planning and Urban Design

Project Role Planner

26 Years of Experience

Education

Bachelor of Science, Interior Architecture/Space Planning, College of Architecture and Design/Kansas State University, Manhattan, KS

Affiliations

- American Planning Association (APA) No. 124878
- American Institute of Certified Planners (AICP)
- Morros Advisory Committee
- Slovene National Benefit Society
- LEED-ND Corresponding Committee
- Economic Vitality Corporation (EVC) - Building, Design and Construction Cluster

Certifications

American Institute of Certified Planners (AICP)

Presentations

- "Project Analysis Session: Creating a "There" There -- Scotts Valley, California," ULI Spring Conference, Chicago, IL, May 2007
- "When Your Waterfront is a Brownfield," California APA Conference, San Diego, CA, October 2002

Debbie Rudd brings over 25 years of urban design and planning experience, taking projects from the early visioning and policy stages through construction. Debbie is well-versed in smart growth and sustainable planning principles and implementing them on the California coastline. She excels in community outreach, identifying public concerns and preferences and translating them into cutting-edge designs and a project that will garner community and agency support. Having obtained a Coastal Commission approval on the Port San Luis Master Plan and LCP Amendment in 2007, Debbie is intimately familiar with the Harbor District and the harbor functions and activities, working with the County of SLO, the Avila Valley Advisory Committee, and the Coastal Commission. Her experience with the community of Avila, and the Harbor coupled with her experience processing projects through the Coastal Commission will be essential in guiding the Harbor Terrace Development team.

Relevant Project Experience

- Avila Beach Front Street Enhancement Plan, Avila Beach, CA
- Avila Tank Farm Redevelopment, Avila Beach, CA
- Broad and South Street Design Charrette, San Luis Obispo, CA
- Chula Vista Urban Core Specific Plan and Design Guidelines, Chula Vista, CA
- Fort Bragg Georgia-Pacific Mill Site Specific Plan, Fort Bragg, CA
- Hollister Ranch Mapping, Gaviota, CA
- Huntington Beach Downtown Specific Plan, Huntington Beach, CA
- Los Nomades Resort, San Luis Obispo, CA
- Malibu Civic Center Specific Plan and Design Guidelines, Malibu, CA
- Marina Downtown Specific Plan, Marina, CA
- PG&E Diablo Canyon Power Plant (DCPP) Site Master Plan, Avila Beach, CA
- Pismo Beach Downtown Core Vision, Goals and Strategic Plan, Pismo Beach, CA
- Pismo Beach Promenade, Pismo Beach, CA
- Pismo Beach Promenade IV, Pismo Beach, CA
- Pismo Beach Waterfront Urban Design Plan, Pismo Beach, CA
- Pismo Preserve, Pismo Beach, CA
- Port San Luis Coastal Gateway Interpretive Exhibits, Avila Beach, CA
- Port San Luis Coastal Gateway Project, Avila Beach, CA
- Port San Luis Local Coastal Program Amendment, Avila Beach, CA
- Port San Luis Master Plan and LCP Amendment, Avila Beach, CA
- Prince Memorial Greenway, Santa Rosa, CA
- San Diego Unified Port District As Needed Coastal Consulting Services, San Diego, CA
- Santa Barbara Pedestrian Master Plan, Santa Barbara, CA
- Venice Beach Oceanfront Walk, Venice Beach, CA

RESUME Lief McKay, ASLA, LEED AP



Principal Landscape Architect

Project Role

Landscape Architect

16 Years of Experience

Education

*Bachelor of Landscape Architecture,
(With Honors), University of Canberra,
Australia*

Licenses

Landscape Architect, CA, 4937

Accreditations

*Leadership in Energy and
Environmental Design Accredited
Professional (LEED AP)*

Affiliations

- *American Society of Landscape Architects (ASLA)*
- *Big Brothers/Big Sisters Mentor*
- *San Luis Obispo Rugby Football Club, President*

Presentations

*"Greening the Burbs," Orange County
APA Luncheon, Newport Beach, CA,
April 2009*

In the over 15 years Lief has worked with RRM's Planning and Landscape Architecture Group, he has utilized his expertise on a broad array of private and public projects. Lief's skills in all aspects of a project, from programming and schematic design through to construction document preparation and construction and bidding assistance, have made him an invaluable team member on many landscape architectural efforts, including projects such as Ojai Arcade Plaza, Buellton Sculpture Garden and Courtland Senior Housing Complex. Lief's technical skills are complemented by experience in project management and community outreach.

Relevant Project Experience

- Arroyo Grande Creek Promenade, Arroyo Grande, CA
- Avila Beach Front Street Enhancement Plan, Avila Beach, CA
- Avila Tank Farm Redevelopment (Avila Point), Avila Beach, CA
- Avila to Harford Pier Path Preliminary Design Analysis, Avila Beach, CA
- Cloisters Dune and Wetlands Restoration, Morro Bay, CA
- Crescent City Beachfront Park Master Plan, Crescent City, CA
- East West Ranch Public Access and Resource Management Plan, Cambria, CA
- Hearst Ranch Conservation Easement and Coastal Trail Plan, San Simeon, CA
- Laetitia Vineyard Ag Clustering, Arroyo Grande, CA
- Morro Bay Harborwalk, Morro Bay, CA
- Morro Bay Power Plant, Morro Bay, CA
- PG&E Diablo Canyon Power Plant (DCPP) Site Master Plan, Avila Beach, CA
- Pismo Beach Promenade IV, Pismo Beach, CA
- Port San Luis Coastal Gateway Interpretive Exhibits, Avila Beach, CA
- Port San Luis Coastal Gateway Project, Avila Beach, CA
- Port San Luis Local Coastal Program Amendment, Avila Beach, CA
- Port San Luis Master Plan, Avila Beach, CA
- San Luis Obispo Babe Ruth Baseball Complex Master Plan, San Luis Obispo, CA
- San Luis Obispo Railroad Safety Trail, San Luis Obispo, CA
- Santa Barbara Island Park & West Side Monument (aka Channel Islands), Oxnard, CA
- Santa Rosa Skate Park, San Luis Obispo, CA
- Surfer's Point Managed Shoreline Retreat, Ventura, CA
- Twin Lakes Beachfront Improvements, Santa Cruz, CA
- Venice Beach Oceanfront Walk and Bike Path, Venice Beach, CA
- Venice Beach Skate Park, Venice, CA
- Ventura Harbor Village, Ventura, CA

RESUME Jerry Michael, PE, LS, QSD



Principal, Civil Engineering Group

Project Role

Civil Engineer

35 Years of Experience

Education

*Bachelor of Science, Civil Engineering,
Clarkson University, Potsdam, NY*

Licenses

- *Civil Engineer, CA, 36895 (also licensed in AZ and HI)*
- *Professional Land Surveyor, CA, LS6276 (also licensed in AZ)*

Certifications

Qualified SWPPP Developer (QSD)

Affiliations

- *American Council of Engineering Companies (ACEC) of California, Past President Executive Committee*
- *American Public Works Association (APWA)*
- *American Society of Civil Engineers (ASCE)*
- *California Land Surveyors Association (CLSA)*
- *Cultural Heritage Committee (Past Chair)*

Presentations

"The Art and Science of Design Drawings," California Polytechnic State University, San Luis Obispo, CA, April 2012

Principal and director of RRM Design Group's civil engineering division, Jerry is a California licensed professional engineer and land surveyor with over 30 years of experience in utility design, drainage analysis/engineering, water system design, wastewater system design, land surveying and title research, road/site grading and engineering, street improvements, access compliance, and parking and roadway design for both public and private sectors. Since joining RRM in 1995, he has successfully coordinated consultant teams on numerous site development, fire station, school, university, roadway, and utility infrastructure projects. Using cutting-edge GIS, boundary survey, topographic survey, GPS survey, High Definition Survey, and construction staking, Jerry has designed many of RRM award-winning projects.

Relevant Project Experience

- Arroyo Grande Creek Promenade, Arroyo Grande, CA
- Avila Beach Front Street Enhancement Plan, Avila Beach, CA
- Avila Beach Park, Avila Beach, CA
- Avila Lighthouse Road Improvements, Avila Beach, CA
- Avila to Harford Pier Path Preliminary Design Analysis, Avila Beach, CA
- Hearst Ranch Conservation Easement and Coastal Trail Plan, San Simeon, CA
- Jennifer Street Pedestrian/Bicycle Bridge, San Luis Obispo, CA
- Los Osos Wastewater Facilities Collection System Design, Los Osos, CA
- Morro Bay Power Plant, Morro Bay, CA
- Nacimiento Water Project Quality Control, , CA
- Newport Beach Lifeguard Headquarters Rehabilitation, Newport Beach, CA
- Paso Robles Horse Park, Paso Robles, CA
- PG&E Kendall Road Campus - Tracking LEED-NC Gold, San Luis Obispo, CA
- PG&E Diablo Canyon Power Plant (DCPP) Site Master Plan, Avila Beach, CA
- PG&E Diablo Canyon Power Plant Access Road Assessment, Avila Beach, CA
- PG&E Security Training Facility, Avila Beach, CA
- Pismo Beach Promenade IV, Pismo Beach, CA
- Pismo Beach Promenade, Pismo Beach, CA
- Pismo Beach Waterfront Urban Design Plan, Pismo Beach, CA
- Port San Luis Boatyard, Avila Beach, CA
- Port San Luis Coastal Gateway Project, Avila Beach, CA
- Port San Luis Master Plan, Avila Beach, CA
- San Luis Bay Inn Resort Hotel, Avila Beach, CA
- San Luis Obispo New Dispatch Center, San Luis Obispo, CA
- San Luis Obispo Railroad Safety Trail, San Luis Obispo, CA
- Surfer's Point Managed Shoreline Retreat, Ventura, CA
- Sweetwater Summit Campground, Bonita, CA
- Venice Beach Oceanfront Walk, Venice Beach, CA

RESUME Joshua Roberts, PE



Project Manager, Civil Engineering Group

Project Role *Civil Engineer*

19 Years of Experience

Education

Bachelor of Science, Agricultural Engineering, California Polytechnic State University, San Luis Obispo, CA

Licenses

Civil Engineer, CA, 61798

Affiliations

- *American Society of Civil Engineers (ASCE)*
- *American Public Works Association (APWA)*
- *Home Builders Association (HBA)*

Joshua's nearly 20 years of experience in civil engineering includes a full range of concept to construction services from roadway to infrastructure design, and large-scale master plans to single-family home site development. His designs are focused on efficiency and constructability. He is active in both professional and civic groups.

Josh's extensive design background includes all aspects of land development and public infrastructure engineering. His background also includes the planning, study, reporting, engineering design, cost estimating and construction of numerous projects, including: master plan communities, schools and public facilities, commercial development, roadways, trunk and service line utilities, custom residences, golf courses and resorts, special studies and master plans.

Relevant Project Experience

- *4th Street Frontage Improvements, Grover Beach, CA (performed while with another firm)*
- *Avila Tank Farm Redevelopment, Avila Beach, CA*
- *Mission Creek Lagoon and Laguna Channel Restoration, Santa Barbara, CA*
- *Orcutt Senior Center, County of Santa Barbara, CA (performed while with another firm)*
- *Paso Robles Horse Park, Paso Robles, CA*
- *PG&E DCPD Site Modernization Planning, Avila Beach, CA*
- *PG&E Diablo Canyon Power Plant (DCPP) Access Road 2012, Avila Beach, CA*
- *PG&E Diablo Canyon Power Plant (DCPP) Design Support, Avila Beach, CA*
- *PG&E Diablo Canyon Power Plant (DCPP) Parking Lot 6 Exterior Stair and Ramp, Avila Beach, CA*
- *PG&E Diablo Canyon Power Plant (DCPP) Security Building Replacement, Avila Beach, CA*
- *PG&E Diablo Canyon Power Plant (DCPP) Site Master Plan Update, Avila, CA*
- *PG&E Diablo Canyon Power Plant Access Road Assessment, Avila Beach, CA*
- *Pismo Beach Downtown Core Vision, Goals and Strategic Plan, Pismo Beach, CA*
- *South Broadway Storm Drain Enhancement Study, Santa Maria, CA (performed while with another firm)*